



TURN the TABLES

Resilient is an understatement.

You've persevered through once-in-a-generation challenges, and the operation you put your hard work into likely looks much different than it did just two years ago. There's no doubt that you'll continue forging ahead, but with the pandemic still lingering, you may have questions like:

"How do I keep business going with fewer employees?"

"Should I be at full capacity?"

"Do people still want to eat comfort food?"

"Are QR code menus the way to go?"

The industry is still experiencing a seismic event. One that—even with massive gains made in patron safety—is forcing operators into a constantly revolving door of do's and don'ts, pros and cons, wins and losses.

With new problems that don't seem to have an answer, the best solution is the same as it's always been: learn, adapt and create a new future.

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DOWNLOAD THE DIGITAL EDITION

Scan QR codes throughout the issue to access bonus content

In this issue

You'll find content, tips and recipes to assist you in welcoming this change with open arms—one day at a time. Don't worry about reaching a "new" normal: let's turn the tables instead.

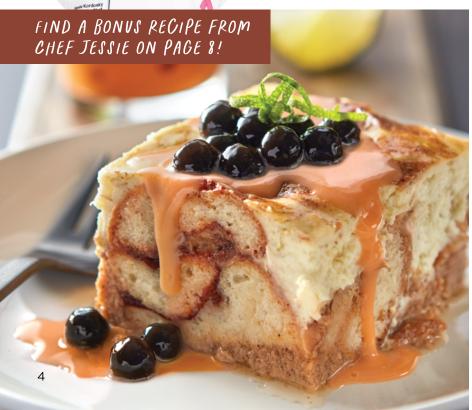


iscover ways to delight your patrons and increase your sales with the latest tips and tricks from our talented team of culinary experts—all so you can do more with less!



Chef Jessie Kordosky TURN YOUR STALES INTO SALES

"Don't let your stale baked goods go to waste. Here are a few recipes to take yesterday's bakery case and turn it into today's hot new menu special. Catchy names will create curiosity, but the amazing flavor combinations will keep your patrons coming back for more."





▲ SAVORY CRAB BREAD PUDDING SOUFFLÉS

Pillsbury™ Garlic & Cheddar Mini Biscuit Dough 1.2 oz (06331)

▼ THAI TEA LIME SWIRL
FRENCH TOAST BAKE

Pillsbury™ Supreme™ Place & Bake™ Frozen Cinnamon Roll Dough 3.0 oz (05358)

■ SPICY RED PEPPER FETA HUMMUS WITH SPINACH TRIANGLES

Pillsbury™ Frozen Pie Dough Rounds (10090)

► TRÈS CHIC(KPEA) SPICE CAKE Gold Medal[™] White Cake Mix (11132)





Chef Monica Coulter

MAKE HISTORY WITH CHICKPEAS

"Chickpeas are being listed as a top trend, but this is no culinary fad. They've been used throughout the Middle East for thousands of years—even before recorded history. Today, these legumes can be found in cuisines worldwide and are extremely versatile."





FIND ANOTHER BAGUETTE RECIPE FROM CHEF CURT ON PAGE 13!

Chef Curt Wagner ONE BREAD DOUGH...

PLENTY OF POSSIBILITIES

"Making bread can seem like a daunting task, so I developed a formula that's easy to execute and full of limitless flavor possibilities. Rest assured, these won't last long enough to go stale!"

- ▲ TOMATO, BASIL AND GARLIC ARTISAN-STYLE BAGUETTES Made with Gold Medal™ All Trumps™ Flour
- AND PECAN ARTISAN-STYLE BAGUETTES

Made with Gold Medal™ All Trumps™ Flour





SAUSAGE AND EGG JALAPEÑO CHEDDAR BREAKFAST SCONE-WICH

Pillsbury™ Place & Bake™ Jalapeño Cheddar Scones (11137) Add buttery flavor to your breakfast meals!

EVENY -WICH/ WAY

GRILLED CHICKEN PESTO CROISSANT A LA PLANCHA

Made with Pillsbury[™] Baked Croissant Butter Pinched, Sliced, 2.5 oz (32109)

JALAPEÑO CHEDDAR BLT SCONE-WICH

Pillsbury[™] Place & Bake[™] Jalapeño Cheddar Scones (11137)



Go beyond the bun with Pillsbury™ sandwich carriers!

Sandwiches are a staple in the American diet, with 61% of consumers eating at least two per week at home.¹

Want a new way to mix it up for these sandwich fans? Go beyond basic bread with Pillsbury™ sandwich carriers! These easy-to-prepare products can unlock countless ways to offer delicious, low-labor and takeout-tolerant favorites.

Spice up your bar & grill sandwich menu!

¹Datassential 2020 Sandwich Report

SZECHUAN CHICKEN BISCUIT SANDWICHES

Pillsbury™ Southern Style Frozen Dough Biscuit, 2.2 oz (06252)



BBQ CHICKEN AND BISCUIT SANDWICHES

Pillsbury[™] Southern Style Easy Split[™] Frozen Dough Biscuit, 3.17 oz (06249)



Young patrons flock to QSRs for chicken

Chicken sandwiches weren't just a viral moment on the internet—they helped quick-service restaurants make big gains with Gen Z and Millennials in 2021.²



Countless ways to customize

Going beyond basic bread has its benefits. There are unlimited ways to offer a brand-new twist on a familiar classic. Try mixing it up by using Pillsbury™ sandwich carriers.





Scan the QR code to find the perfect way to upgrade your sandwich carriers!

SUSTAIN-ABLE

4 ways restaurants can reduce their environmental impact

Nearly every industry is looking for more ways to eliminate habits that have a negative impact on the climate. One way for both consumers and operators to make an environmental impact is through food—and restaurants are a key location where these decisions are made.



"Just one bite is impossible to do!"

CHEF JESSIE

Up to one in four diners seek out climate-minded menu items, and one in five will pay extra for these sustainable meals. So, how do restaurants fulfill this demand? Although menus are always a work in progress, some ingredient choices and business practices can certainly boost "climate-friendly" efforts.

Here are four green ideas for your operation!



BE UPFRONT

First things first: no person or restaurant can be perfectly sustainable. However, making an honest effort speaks volumes to those who care about the cause. So don't be shy about sharing what your restaurant is doing right:

Point out sustainable meals on your menu with icons (a practice that 47% of diners like to see).¹

Have a 2-3 sentence statement on your green policies that you can include on the back of your menu or share on social media.



GO OVER THE TOP WITH LEFTOVERS

Reusing your old baked goods isn't just a way to turn stales into sales—it's also a great sustainability practice. This Dark Chocolate Malted Croissant Bread Pudding, by General Mills' Chef Jessie Kordosky, repurposes extra product to create an indulgent breakfast treat or a delicious dessert.





LEAN ON ECO-FRIENDLY FAVORITES

Meat is considered to be the least climate-friendly menu item¹, but that doesn't mean you have to remove it entirely from your menu. Instead, simply make sure you have plenty of options for sustainable entrees, appetizers and desserts. Fresh veggies and fruits are seen as the most sustainable foods, followed by plant-based proteins like tofu and vegan meat.¹



STAY IN THE LOOP

The bottom line with sustainability is that many topics are anything but simple. Issues like sustainable packaging and sourcing ethical protein seem straightforward—but executing them will be different for every operator. If sustainability is a priority for your restaurant, check out these valuable resources to find the right solutions for you:



Bon Appetit Management Company • bamco.com

Sustainable Seafood

Monterey Bay Aquarium Seafood Watch • seafoodwatch.org

Sustainable Beef

ASPCA Meat, Eggs and Dairy Label Guide • aspca.org



TURN the TABLES

Build momentum into 2022 and beyond.

hat has the return to "normal" for foodservice been like? Let's start with good news: a widespread return to indoor dining is happening before our eyes. Nearly 80% of restaurants have fully reopened with dine-in service—and 66% are offering the same amount of seating they had before the pandemic.¹ While these aren't full-strength numbers, they provide a breath of fresh air for a weary industry.

Many hurdles still exist, however—most notably the ongoing labor shortage. In August 2021, the Bureau of Labor Statistics reported that the food and beverage industry was 1 million jobs short of February 2020 numbers.² Many patrons are also still clinging to cautious habits and are apprehensive about making a full return to their favorite establishments.

This leads to a familiar question: What should restaurants do moving forward?

New strategies will likely emerge in the coming months that may vary depending on your state and county. However, the significant investments you have made over the past year shouldn't be pushed to the side. Rather than starting from scratch, there are plenty of simple ways to evolve your current strategies to build momentum into a new year.



SMARTER SANITIZING

You've got the hand sanitizer stations covered, and there are plenty of cleaning procedures that likely take place at your restaurant daily. In order to maximize the valuable labor of your employees, it's best to focus these efforts where they matter most.





BUFFALO SAUCE PAIRED WITH PROTEINS OTHER THAN CHICKEN +11.1%

Key cleaning area: self-service stations

Condiment stations, salad bars, water coolers and more—1 in 4 consumers are "very concerned" about using self-service stations, and 29% said the #1 way to make them feel safe is to see a designated employee visibly wiping down these areas. Try using a time-stamped card stating when the area was last cleaned.

KEEP WINNING WITH COMFORT FOOD

Consumers are missing foods like pizza, BBQ and other indulgent meals they can't easily make at home. Since comfort food is here to stay, continue to bet on these dishes with new recipes that capitalize on the flavor profiles your customers crave.

HOT — !FLAVOR

Red Hot Waffle with Buffalo Shrimp



DIGITAL MENUS FIRST, PRINT MENUS SECOND

Thanks to QR codes, print menus aren't changing hands as often. While that's certainly a win for sanitation, digital menus shouldn't be your only option.

Keep a few print menus at your host stand for customers who request one or aren't as comfortable with technology. You can also use these backup menus if your digital menu or OR code ever malfunctions.



Only 13% of operations are relying exclusively on digital menus.¹

"THESE ARE THE BEST BISCUITS. TASTED LIKE THEY WERE MADE FROM SCRATCH. SO EASY TO PREPARE. JUST TAKE FROM FREEZER, TO BAKING SHEET, TO OVEN, TO MOUTH."

DEBBIE, FOODSERVICE OPERATOR



LEAN ON LABOR SAVERS

Instead of making time-consuming baked goods from scratch, try Pillsbury™ freezer-to-oven solutions for consistent quality and ease. These back-of-house game changers are more than just delicious—they're:

▶ Versatile

One Pillsbury[™] product can open up a variety of menu options. Like freezer-to-oven biscuits, which can become:

- Naan bread
- Waffles
- Kolaches
- Pull-apart breads
- And so much more!

▶ Efficient

Tons of flavor + minimal labor. Using Pillsbury™ products can help your operation unlock key benefits like:

- Bake-ahead-and-freeze tolerance for fresh baked flexibility
- Purchasing fewer ingredients
- Training staff less often
- Fewer mistakes in the kitchen

► Takeout-ready

Nearly all restaurants (95%) offer takeout¹, but not all foods are meant to hit the road. With products like hearty Pillsbury™ Biscuits, operators can build to-go meals that will stand up to the challenges of carry-out and satisfy patrons' expectations.

Discover more trends and labor-saving recipes by following **@GeneralMillsCF** on Instagram and catching our Chefs of the Mills on Instagram Live. **Scan the QR code to get started!**

¹IFMA Consumer Planning Program Wave 1 August 2021

²Burearu of Labor Statistics, Food Services and Drinking Places: NAICS 722, August 2021 ³Technomic Ignite Menu, Q1 2021



UNBLEACHED. UNBROMATED. UNMATCHED.

With **nearly 30 bags of untreated flour** to choose from—like hard and soft wheat flours, specialty flours and rice flour—there's no better partner for your **clean-label** applications than General Mills.



Connect with our team of expert sales reps to find the right bag for your pizza, baked goods and other bakery creations. Scan the QR code to get started!

Chef Curt's Artisan-Style Baguettes feature untreated Gold Medal™ All Trumps™ Flour! Find the recipe at GeneralMillsCF.com.



OUT TO LUNCH

Pick up noon meal orders with takeout!

Prior to 2020, lunch was the top foodservice occasion¹ due to work and school crowds out looking for a bite to eat. Although the meal is picking up slightly, 76% of people recently surveyed said they still pack their own lunch for work and school.²

Even though lunch isn't back at full strength, there's still plenty of opportunity to drive sales and breathe some life back into this profitable meal—but you must meet consumers where they're at with their pandemic precautions.

FOR LUNCHTIME SUCCESS, GO ALL-IN ON GRAB 'N GO

Although more workers are returning to the office, 84% say they still prefer takeout over dining in.² That, of course, means portability is key for any grab 'n go lunch. To win with this audience, make grab 'n go meals that retain their quality after a short time spent traveling in a to-go box.

BETTER THAN BREAD

Sandwiches are a lunch mainstay, but traditional bread can get soggy. Add some hearty support to your meals by swapping biscuits, croissants and savory scones as the carrier.

SPICY CHICKEN SANDWICHES +286%

GET THE RECIPE Honey
Hot Buttermilk Biscuit Sliders





TIPS FOR DRIVING LUNCH TRAFFIC

- ▶ **DISTRIBUTE MENUS** to offices and other businesses in your area
- ▶ OFFER A SMALL DISCOUNT to first-time eaters who show a business card or a work ID
- ▶ IMPLEMENT A PUNCH CARD where your customers can purchase five lunches and get the sixth free
- ▶ PROMOTE A ONE-TIME BOGO DEAL so customers can bring a friend or co-worker to lunch
- ► HAND OUT FREE fountain beverages one day a week (with the purchase of a lunch entrée)





Find success with a signature menu item

What happens when a single menu item becomes the showstopper? Just ask Huya Craft Coffee co-owners Kily LaGarde and David and Shayna Hines. They were named winners in the Neighborhood to Nation Recipe Contest for their Boudin Pastry Tart.



To save on labor, the Huya team chose frozen pie dough sheets for their recipe—and overnight, it became a must-have item. To keep up with demand, they began cranking out hundreds of different flavors each week.

"They really stand out in the bakery case as they are a very visual item—often made with colorful icing and creative toppings," said David. "They offer a bit of nostalgia for those of us who grew up eating Pop-Tarts®, it's like a fancier treat that takes you back to your childhood."

Looking for the right canvas for your new culinary creativity? Pillsbury™ Frozen Pie Dough Sheets—and other favorites like Puff Pastry—are low-labor and versatile items for takeout that can be easily reheated.

Scan this QR code to discover the right product for your operation by connecting with a General Mills sales rep.



Freezer-to-Oven Croissants NO THAWING. NO PROOFING.

Simply place and bake for buttery, flaky perfection. Talk with your distributor sales rep or General Mills sales rep about money-saving offers—so you can experience the **low-labor way** to bake up delicious croissants, **every single time**.

Scan to see more croissant perfection!

LOOKONTHE



very tray of BBQ needs some sweet cornbread. Just like every basket of chicken tenders needs a buttery biscuit.

Delicious side dishes are a must for almost every entrée—but sides with extra stopping power can drive additional profits by adding irresistible indulgence. For the right offerings, patrons won't think twice about paying a little more.

Check out how much you can add to a ticket with mouthwatering recipes using low-labor General Mills products!

STRAWBERRY CORNBREAD PANZANELLA

Gold Medal™ Honey Cornbread Mix (11455)

This cornbread twist on an Italian bread salad is the perfect opening act for a tray of BBQ.

wostlose Offer as a side salad upgrade for ~\$4

NEW! PILLSBURY™ CORNBREAD BISCUITS, SERVED WITH A SPECIALTY BUTTER

Biscuits just got a little sweeter with the latest place-and-bake innovation from Pillsbury™.

upSIDE Upgrade for ~\$0.75





SOUTHERN PIMENTO CHEESE BISCUIT BOMBS

Pillsbury™ Southern Style Frozen Dough Biscuit, 2.2 oz (O6252)

Pair fried chicken with two of the South's other favorites—biscuits and pimento cheese.

 $\omega \rho SIDE$ Add as a side for ~\$2 or deliver a basket of 6 for ~\$11

CROISSANT MUFFINS WITH KAYA COCONUT JAM

Pillsbury™ Frozen Croissant Dough 3.75 oz

Flaky, buttery layers of croissant dough take new shape in a familiar muffin format.

 ω Add muffin with spread to the meal for ~\$2

MINI HAM AND CHEESE BISCUITS WITH MUSTARD BUTTER

Gold Medal™ Buttermilk Biscuit Mix (11765)

A craveable combo of diced ham and shredded cheese baked in a biscuit.

Add biscuit with spread to the meal for ~\$1



JALAPEÑO CHEDDAR BISCOTTI

Pillsbury™ Place & Bake™ Jalapeño Cheddar Scones (11137)

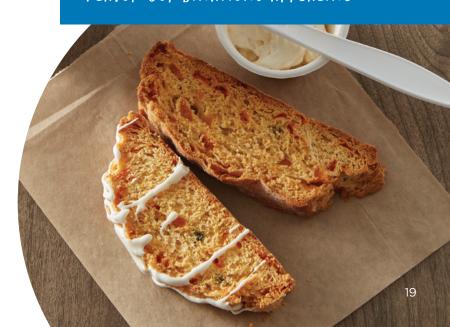
Vanilla-lime icing calms the heat on this companion to a cup of coffee.

upSIDE Pair with coffee for ~\$1

What side dishes are you whipping up with Pillsbury™ and Gold Medal™? Tag @GeneralMillsCF on Instagram to show us your creations!

* DoorDash Second Annual Deep Dish Report: 6.8.2021

47% OF CONSUMERS FIND SWEET & SPICY FLAVOR COMBINATIONS APPEALING*



NEW 2021-2022 REBATES

Score your favorite products for less by visiting GeneralMillsCF.com/Resources/Rebates









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